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A Systematic Literature Review on The Economic Impact of Local Communities on High Priority Destinations in the Indonesian area

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Abstrak

Penelitian ini bertujuan menganalisis dampak ekonomi pariwisata berbasis masyarakat (community-based tourism) pada lima destinasi super prioritas Indonesia—Borobudur, Mandalika, Labuan Bajo, Danau Toba, dan Likupang-melalui pendekatan Tinjauan Pustaka Sistematis (TPS). Hasil kajian menunjukkan bahwa pengembangan pariwisata berbasis masyarakat memberikan kontribusi nyata terhadap peningkatan pendapatan lokal, penciptaan lapangan kerja, dan penguatan sektor Usaha Mikro, Kecil, dan Menengah (UMKM). Selain dampak ekonomi, pariwisata juga memperkuat identitas budaya, mendorong partisipasi sosial, serta meningkatkan kualitas hidup melalui peningkatan akses dan kesadaran masyarakat. Namun, berbagai tantangan masih dihadapi, seperti dominasi kepentingan politik dan ekonomi, keterbatasan sumber daya manusia, kurangnya infrastruktur dasar, ketimpangan distribusi manfaat, serta risiko degradasi lingkungan dan komodifikasi budaya. Temuan studi ini menegaskan bahwa keberhasilan pengelolaan destinasi super prioritas tidak hanya bergantung pada pembangunan fisik, tetapi juga pada penguatan ekonomi lokal dan penerapan prinsip pariwisata berkelanjutan. Melalui kolaborasi pentahelix antara pemerintah, masyarakat, akademisi, pelaku usaha, dan media, pengelolaan pariwisata diharapkan menjadi lebih inklusif, berkeadilan, dan berkelanjutan.

Abstract

Keywords: Impact, Economy, Destination Indonesia, super priority

This study aims to analyze the economic impact of community-based tourism on Indonesia's five super-priority destinations—Borobudur, Mandalika, Labuan Bajo, Lake Toba, and Likupang—using a Systematic Literature Review (SLR) approach. The findings indicate that the development of community-based tourism significantly contributes to local income growth, job creation, and the strengthening of micro, small, and medium enterprises (MSMEs). Beyond its economic influence, tourism also reinforces cultural identity, encourages social participation, and enhances quality of life through improved access and community awareness. However, several challenges remain, including the dominance of political and economic interests, limited human resource capacity, lack of basic infrastructure, unequal benefit distribution, and the risks of environmental degradation and cultural commodification. The study highlights that the success of super-priority destination management depends not only on physical development but also on local economic empowerment and the adoption of sustainable tourism principles. Through a pentahelix collaboration among government, local communities, academia, businesses, and media, tourism management can become more inclusive, equitable, and sustainable.

INTRODUCTION

National economic growth aims to improve public welfare (Adedoyin et al., 2023). To achieve this, community support for government policies is essential (Bonaraja Purba et al., 2023). The government, academia, and local communities must collaborate to promote regional economic independence (Fauzi, 2022). Fauzi (2022) identifies three key sectors driving Indonesia's national economic growth: agriculture, tourism, and fisheries. Among these, tourism contributes significantly through its multiplier effects across sectors (Febriansyah & Nuraini, 2022). The nation's diverse natural, cultural, and traditional assets further enhance this sector's potential (Maulana et al., 2022). According to Government Regulation No. 50 of 2011, the National Tourism Development Master Plan 2010–2025 establishes five Super Priority Tourism Destinations (DPSP): Borobudur, Mandalika, Labuan Bajo, Lake Toba, and Likupang (https://kemenparekraf.go.id/). These areas are developed for high-quality tourism experiences while ensuring sustainability (Rambing & Sela, 2022; Ismowati, Nur Avianto et al., 2022). The DPSP initiative supports equitable tourism growth, job creation, and regional economic balance (Salukh et al., 2023; Kristiono & Susilo, 2021).

Borobudur is recognized for its exceptional blend of cultural heritage and natural beauty. The Borobudur Temple—the world's largest Buddhist monument—symbolizes 8th-century Indonesian civilization (Hartati & Yunan, 2024). Its surrounding landscapes of rice fields and villages preserve traditional culture (Setiawan et al., 2023). Activities such as cultural rituals, handicrafts, and culinary experiences enrich visitors' engagement with local heritage (Rozi & Lemy, 2023; Soesanta et al., 2023). Mandalika, in Central Lombok, West Nusa Tenggara, combines tropical beauty and vibrant traditions (Artana & Suardana, 2022). The Bau Nyale festival—celebrating the legend of Princess Mandalikahighlights its cultural identity (Artadi et al., 2023). With its white beaches, surfing spots, and scenic hills such as Merese Hill (Satiadji, 2023), Mandalika merges natural allure with modern attractions like the MotoGP circuit and traditional weaving villages (Chotijah, 2021; Bustami et al., 2024). Labuan Bajo, gateway to Komodo National Park, showcases Flores's cultural and ecological diversity. The Caci dance and local music express its living traditions (Syafera et al., 2024). Its small islands, coral reefs, and green hills create a remarkable seascape (Ngurah et al., 2023). Tourists can experience trekking on Padar Island, island-hopping, and diving in marine-rich waters (Batubara, 2024). Lake Toba, in North Sumatra, offers a unique combination of natural beauty and Batak culture (Adamy et al., 2023). Traditional ceremonies, architecture, and Sigale-gale dances maintain local identity (Bobby et al., 2024). As Southeast Asia's largest volcanic lake, Lake Toba and Samosir Island present scenic and cultural richness (Fatmawati & Harahap, 2024). Activities include museum visits, ulos weaving demonstrations, and hiking (Tampubolon & Zulian, 2024). Likupang, North Sulawesi's DPSP, integrates Minahasa traditions with coastal culture through handicrafts, local cuisine, and community festivals (Kawatak et al., 2021). Its white beaches, coral reefs, and mangrove forests offer ideal ecotourism experiences (Adamy et al., 2023; Mantiri et al., 2023). The area's natural and cultural blend positions Likupang as a premier destination for sustainable tourism (Tampenawas & Limpeleh, 2022).

Chaerunissa and Hariyanto (2023) examined the economic impact of tourism and the roles of government and communities in Jelekong Arts and Culture Village. Their findings revealed a positive economic influence on surrounding communities through increased business and employment opportunities, though with modest multiplier effects. Meanwhile, Oktaviani and Yuliani (2023) explored tourism's broader economic impacts across Indonesia, finding benefits such as improved education, new livelihood opportunities, reduced unemployment, and enhanced infrastructure. The current research differs by focusing on community-based tourism in Super Priority Destinations, emphasizing empowerment and sustainability. While previous studies show tourism's contribution to welfare and employment, few analyze how these benefits translate into long-term empowerment, such as capacity building, local autonomy, and active participation in decision-making.

Field observations reveal unequal distribution of tourism benefits. External investors and non-local businesses often dominate profits, while local communities receive limited gains. A major obstacle is the community's limited capacity to manage tourism enterprises effectively. Misalignment between local expectations and national development agendas also marginalizes community participation in resource management. Furthermore, weak social capital, limited trust among stakeholders, and low participation hinder community-based tourism initiatives. Therefore, this study aims to examine how community-based tourism can enhance welfare and economic opportunities while fostering local

empowerment. It argues that sustainable tourism in Super Priority Destinations must integrate economic, social, and cultural dimensions to ensure inclusive and long-term community development.

RESEARCH METHOD

This research focuses on Super Priority Destinations (DSP) distributed across five provinces in Indonesia, namely Lake Toba in North Sumatra, Borobudur in Central Java, Mandalika in West Nusa Tenggara, Labuan Bajo in East Nusa Tenggara, and Likupang in North Sulawesi. These destinations serve as the core of national tourism development programs supported by the Indonesian Ministry of Tourism and Creative Economy, aiming to enhance competitiveness, attract domestic and international tourists, and stimulate regional economic growth. Each DSP has distinct natural and cultural characteristics that strengthen Indonesia's tourism identity. The following figure illustrates the geographic locations of these Super Priority Destinations across Indonesia.

This study employs a systematic review approach to analyze prior research on the economic impact of community-based tourism in these high-priority destinations, using academic articles indexed in Scopus and Web of Science from 2020 to 2025. A systematic review explicitly adopts, selects, and critically evaluates relevant studies based on clear research questions (Moher et al., 2009) and is widely applied in tourism and hospitality disciplines (Pahlevan-Sharif, 2019). Data were collected from Google Scholar and Scopus, both recognized as comprehensive databases in the social sciences (Gomes & Vieira, 2009). Scopus contains over 900 titles from more than 500 international journals, while Web of Science includes over 82 journals across diverse research fields, ensuring data validity and reliability (Gomezelj, 2016). The selection process involved identifying relevant literature from 2020–2025, focusing on empirical and review articles written in English or Indonesian while excluding incomplete works and conference proceedings. Keywords used included the economic impact of tourism, community-based tourism for community empowerment, tourism destination areas, and super-priority destinations in Indonesia. From 985 extracted articles, duplicates were removed, leaving 752 for screening. The final selection was refined manually based on titles, abstracts, and keywords to focus on literature addressing the economic impact of tourism and community-based tourism in Indonesia's super-priority destinations..

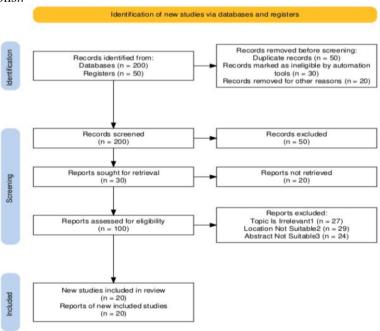


Figure 3.1 PRISMA FLOW DIAGRAM

Source: https://estech.shinyapps.io/prisma_flo_diagram/

accessed on 06/29/2025

Figure 3.1 presents a flowchart based on the PRISMA (Preferred Reporting Items for Systematic Reviews and Meta-Analyses) framework, illustrating the systematic process of identifying, screening, assessing eligibility, and including studies in a systematic literature review. In the identification stage, 250 research records were collected from two main sources—databases (200

records) and registers (50 records). Before screening, 100 records were removed for various reasons: duplication (50 records), not meeting eligibility criteria as determined by automation tools (30 records), and other causes (20 records). The screening stage then examined the remaining 200 records for relevance, resulting in the exclusion of 50 that did not meet the selection criteria. From the 150 reports that advanced, 30 were selected for further assessment. However, due to accessibility limitations and unavailable data, only 10 reports were successfully obtained and analyzed in the final stage.

RESULTS AND DISCUSSION

The development of tourism in Indonesia is a key strategy to boost regional economic growth. The government has designated super-priority destinations as national tourism hubs, focusing on infrastructure, promotion, and community empowerment. Through a community-based approach, it aims to ensure fair economic distribution, reduce disparities, and preserve cultural identity. However, impacts vary across regions due to differing social, cultural, and policy contexts. Using the Systematic Literature Review (SLR) method, this study explores prior research to assess how community-based tourism enhances local economies and identifies key challenges such as limited skills, capital access, weak policy support, and global competition pressures.

Tabel 1 Community-Based Economic Impact on Super Priority Destination Areas in

No	Author	Title	Academic Publisher
1	Kausar et al., 2024	Borobudur as a Priority Tourism Destination: How Political Economy Affects World Cultural Heritage Site Management and Heritage Preservation	Conference Series: Earth and Environmental Science (IOP Publishing)
2	Wismaningtyas et al., 2024	Borobudur Village as a Supporting Destination Area for Borobudur Temple Super Priority Tourism: A Tourism Component Analysis	Journal of Indonesian Tourism, Hospitality and Recreation
3	Gita Putri & Pakarti, 2023	Community Perceptions of the Economic Impact of Balkondes in Borobudur and Tuksongo Villages, Magelang	Bogor Hospitality Journal
4	Budi Hartono et al., 2025	Economic Development Strategy of Borobudur Tourism Area Using SWOT Analysis and QSPM Approach	Jurnal Ekonomi, Manajemen, Akuntansi dan Keuangan
5	Saridi et al., 2021	Implementation of Sustainable Tourism: Economic Indicators for Local Communities at Plataran Borobudur Resort & Spa	Journal of Sustainable Tourism Research

Research by Kausar et al. (2024) shows that cultural heritage sites are strongly influenced by the political economy of tourism, where tourism interests dominate regional decisions and policies. Challenges include the absence of a clear shared vision, overlapping institutional responsibilities, and differing development priorities that often emphasize physical infrastructure over community empowerment. According to Wismaningtyas et al. (2024), Borobudur Village offers diverse attractions—natural, cultural, and man-made—but faces issues with accessibility such as narrow entrance roads, limited parking, and insufficient signage. Amenities like lodging, shops, and health services exist but require quality improvement. Although various stakeholders, including BUMDes Graha Mandala and the Borobudur Tourism Village Team, contribute positively, communication across stakeholder levels needs strengthening. In Gita Putri & Pakarti (2023), findings indicate both villages—Borobudur and Tuksongo—experienced income growth, increased employment, and higher village revenue (PADes). However, while Tuksongo residents perceived visible development progress, Borobudur residents felt its impact was limited. Negatively, both noted that economic benefits from Balkondes remain underoptimized due to limited human resource capacity, with Borobudur villagers also perceiving increased, sometimes unfair, business competition.

Meanwhile, Budi Hartono et al. (2025) found Borobudur Temple's strong advantages in historical value, UNESCO recognition, and MSME participation provide major economic opportunities. Yet, inadequate infrastructure, poor policy integration, and low visitor awareness remain major challenges. Finally, Saridi et al. (2021) revealed that Plataran Borobudur Resort & Spa successfully implements sustainable tourism management. Based on ISTA indicator B (economic utilization by local communities), the resort scored 348 (green category), earning an excellent sustainability rating.

Table 2

Community-Based Economic Impact on Super Priority Destination Areas in Mandalika

No	Author	Title	Academic Publisher
1	Widjaja et al., 2023	The Economic Impact of Tourism Development in Mandalika, Lombok, Indonesia	Journal of Law and Sustainable Development
2	Sayuti et al., 2023	Socio-Economic Mapping for Community Empowerment in Mandalika Special Economic Zone, Lombok, Indonesia	IOP Publishing
3	Nafisah et al., 2024	Study on the Potential and Impact of Tourism Development in Mandalika, Central Lombok Regency	Journal of Tourism Student Research
4	Aprilani & Cahayani, 2022	Community-Based Tourism Development in Improving Community Welfare in the Mandalika Special Economic Zone	International Conference on Government, Education, Management and Tourism
5	Yuli et al., 2025	Tourism-Driven Development: Evaluating the Benefits of the Mandalika Special Economic Zone	Cogent Social Sciences

Research conducted by Widjaja et al. (2023) reveals that tourism development in Mandalika generates both direct and indirect economic impacts on the local economy, affecting communities in both the core and buffer zones. Similarly, Sayuti et al. (2023) found that despite the construction of various tourism infrastructures, social and economic conditions in the Mandalika Special Economic Zone (SEZ) remain inadequate. Basic public facilities such as clean water, sanitation, and waste management are still lacking, and many residents continue to have low incomes. However, local human resources, ecology, and culture are identified as potential assets. The study also emphasizes the importance of a penta helix collaboration model involving government, academics, communities, media, and business actors to achieve effective community empowerment. Meanwhile, Nafisah et al. (2024) highlight Mandalika's strong tourism potential, including natural attractions (Kuta Mandalika Beach, Merese Hill), cultural assets (Bau Nyale Festival, Sasak traditions), and man-made icons such as the MotoGP Circuit. Nevertheless, development has also led to environmental degradation, economic disparity, and cultural commodification. Therefore, sustainable tourism management that emphasizes environmental protection, local empowerment, and cultural preservation is urgently needed. Supporting this view, Aprilani & Cahayani (2022) found that community-based tourism development significantly improves local welfare. In line with these findings, Yuli et al. (2025) report that Mandalika SEZ has enhanced employment, income, infrastructure, and educational access, but uneven skill levels among residents hinder equal benefit distribution. Thus, inclusive and sustainable development strategies are essential to ensure that Mandalika becomes a model for equitable tourism-based growth.

 Table 3

 Community-Based Economic Impact on Super Priority Destination Areas in Labuan Bajo

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No	Author	Title	Academic Publisher
1	Ismowati, Rizon, et al., 2022	Community Participation in Efforts to Maximize the Economic and Tourism Potential of the Labuan Bajo National Priority Super Area (KSPN) in West Manggarai Regency	Jurnal Ilmiah untuk Mewujudkan Masyarakat Madani

2	Tobing, Afifuddin, & Linda Sari, 2023	Analysis of the Economic Impact of Integrated Tourism Development in the Lake Toba Area of the Welfare of the People of North Sumatra Province			
3	Kiwang & Arif, 2020	Socio-Economic Changes in the Labuan Bajo Community Due to Tourism Development	Gulawentah: Journal of Social Studies		
		Analysis of the Impact of Tourism Developme	nt Business and		
	Sudiarta et al.,				
4		on Socio-Economic Conditions of the Accounting Education			
	2021				
		Community	Journal		
		Exploration of Natural Resources and Local	Journal of Economics		
5	Alysia et al.,	E	David and I am		
	2022	Economic Resilience (Literature Study on	Development Issues		
	2022	Labuan Bajo Tourism Destination)	(JEDI)		
		Labuan Bajo Tourism Destination)	(ULDI)		

Research conducted by Ismowati, Rizon, et al. (2022) shows that the Central Government—through the Coordinating Ministry for Creative Economy and Perumda Bidadari, West Manggarai Regency—has provided opportunities for communities in the Labuan Bajo Super Priority Tourism Area (KSPN) to participate in tourism development. The findings indicate that the community demonstrates both willingness and capacity to engage in tourism activities, with participation occurring at three levels: implementation, utilization of results, and evaluation. However, community involvement remains absent at the planning stage, suggesting that local residents are not yet included in the decisionmaking processes of tourism planning. Similarly, Tobing, Afifuddin, & Linda Sari (2023) highlight that empowering human resources in the tourism sector is crucial to enhancing economic development in the Lake Toba region, aligning with Indonesia's broader tourism priorities across the five Super Priority Destinations—Lake Toba, Borobudur, Likupang, Mandalika, and Labuan Bajo.

Meanwhile, Kiwang & Arif (2020) report that tourism in Labuan Bajo continues to grow rapidly, evidenced by a steady rise in tourist arrivals each year. This growth positively influences business expansion, job creation, and provides alternative livelihoods for residents, though it also brings social changes such as lifestyle shifts and evolving educational aspirations. Supporting this, Sudiarta et al. (2021) found that tourism development has significantly impacted the socioeconomic conditions in Purwakerthi Village, with community income averaging Rp 2,857,125 per month, categorized as "agree," while business and employment opportunities were rated "strongly agree" and "agree," respectively. However, Alysia et al. (2022) caution that rapid development in Labuan Bajo has led to natural resource exploitation and land privatization by investors, displacing local fishermen and tour guides. These practices marginalize local communities and create unequal competition between residents and foreign entrepreneurs, highlighting the urgent need for more inclusive and sustainable tourism governance.

Table 4

Community-Based economic impact on the Super Priority Destination Area at Lake Toba

No	Author	Title	Academic Publisher
1	Tobing, Afifuddin, & Sari, 2023	Analysis of the Economic Impact of Integrated Tourism Development in the Lake Toba Area on the Welfare of the People of North Sumatra Province	Proceeding of International Conference on Innovations in Social Sciences, Education, and Engineering
2 Tobing et al., 2024		Evaluating Community Welfare Effects of the Tourism Development on Geopark Caldera Toba	Journal of Ecohumanism

3	Remus et al., 2021	The Effect of Sustainable Tourism Economy of Lake Toba National Strategic Area on Community Economic Improvement	University of Muhammadiyah Mataram
4	Siregar et al., 2024	The Impact of Tourism Development in Tomok Village on Socio-Economic Perspective of Lake Toba "Monaco of Asia"	Academy Pyramids
5	Adamy et al., 2023	Development Strategy of Lake Toba MSMEs after Covid-19 Pandemic as a Super Priority Tourism Destination	Journal of Management Sciences

Research by Tobing, Afifuddin, & Sari (2023) emphasizes that enhancing human resource productivity in the tourism industry is vital for supporting government policies to strengthen economic development in Indonesia's five Super Priority Destinations—Lake Toba, Borobudur, Likupang, Mandalika, and Labuan Bajo. Further findings by Tobing et al. (2024) indicate that tourism development in the Toba Caldera Geopark significantly contributes to local economic growth and community welfare. Key drivers include the number of visitors, supportive government policies, and human resource capacity, which collectively improve income, health, and education, demonstrating tourism's economic and social benefits for local communities. Meanwhile, Remus et al. (2021) found that tourism enablers significantly influence ecological balance, economic improvement, and sustainable tourism, with ecology and economy serving as partial mediators. Adamy et al. (2023) highlight the crucial role of MSMEs in Indonesia's economy, stressing the need for effective business management across production, human resources, finance, and marketing. A SWOT analysis is recommended to assess internal and external factors affecting MSME competitiveness. Lastly, Siregar et al. (2024) focus on the importance of strategic development stages to ensure that community-based tourism initiatives align with sustainability and local economic empowerment goals. Table 5

Community-Based Economic Impact on Super Priority Destination Areas in Lukupang

No.	Author	TitleAcademic Publisher		
	Pondaag et al.,	Community-Based Tourism Development in	Journal of	
1 Increasing		Increasing	Research in	
	2024	Original Income of the Marinsouw Village Region,	Business and	
		East	Management	
		Likupang District, North Minahasa Regency		
	Lagarense et al.,	Sustainable Tourism and Socio-Economic	Atlantis Press	
2		Development in Likupang, North Minahasa: A	Publications	
	2022	Super Priority Destination of North Sulawesi,		
		Indonesia		
	Tampenawas &	The Community-Based Economy in the Super	Journal of	
3			Vocational	
			Accounting	
		Tourism on		
		Perceptions and Participation of Local Communities		
	Rambing &	The Influence of Visitor Attraction and Tourism	Media Matrasain	
	Sela,	Service	Publications	
4		Quality on Visitor Satisfaction in the Super Priority		
	2022	Destination Area of East Likupang District, North		
		Minahasa Regency		
	Maramis et al.,	Community-Based Tourism and Local Economic	Journal EMBA	
5		Empowerment in Likupang Super Priority	Publications	
	2025	Destination Area	D. 1	

The research conducted by Pondaag et al. (2024) shows that the village of Marinsow, Dimembe District, North Minahasa Regency, provides certainty that the local community benefits from tourism

activities, namely that the management of the beach tourist attraction provides direct and indirect benefits to the community. The community can directly feel the economic improvement from the Pall Beach tourism activities. Indirectly, the large number of visitors who come to the Pall Beach tourist site can see and publicize the customs and traditions of the community. Research conducted by Lagarense et al. (2022) shows that the development of sustainable tourism in Likupang, North Minahasa, as a highpriority destination has an impact and provides positive benefits in terms of tourism, social, and economic aspects for the region and the community living in the destination. Therefore, the model of sustainable tourism development and management needs to be implemented by all stakeholders in the tourism pentahelix, namely the Government, Community, and Media. Research conducted by Tampenawas & Limpeleh (2022). The results of this study show that the development of a superpriority tourism destination area in Likupang has had a positive impact on the socio-economic growth of the community there. This can be seen from the number of construction activities for public facilities and infrastructure, as well as human resource development. Research conducted by Rambing & Sela (2022). This research was conducted in East Likupang District, in the coastal tourism areas of Pulisan Village, Marinsow Village, Kinunang Village, and Maen Village. The research method used was descriptive qualitative. There were 80 respondents from the local community. Data was collected through interviews, questionnaires, and observation. After conducting a qualitative analysis using a Likert scale, the results showed that the local community's perception of the development of Likupang DPSP was quite good. In addition, the results showed that the local community "often" participated in efforts to develop Likupang DPSP.

The discussion of this study reveals that community-based tourism development across Indonesia's Super Priority Destinations (SPDs)—Borobudur, Mandalika, Labuan Bajo, Lake Toba, and Likupang—has generated substantial economic and social benefits, while also presenting complex challenges that require collaborative management. Research by Maramis et al. (2025) shows that tourism service quality significantly influences visitor satisfaction, with a combined contribution of 72% from attraction and service quality factors. In the Borobudur SPD, the temple and its surrounding areas present significant economic opportunities driven by local MSMEs, BUMDes, and tourism villages. The positive effects include increased income, employment, and village revenue. However, persistent issues such as political and economic dominance, weak institutional coordination, and infrastructure gaps remain. The implementation of sustainable tourism management by stakeholders like Plataran Resort & Spa, which has earned an excellent sustainability rating, demonstrates Borobudur's potential for inclusive and community-centered economic growth through stakeholder synergy and capacity building.

Similarly, in the Mandalika Special Economic Zone (SEZ), tourism contributes directly and indirectly to income, job creation, and infrastructure improvement, supported by the penta helix model (government, academia, business, media, and community). Yet, social inequality, limited human resources, and environmental degradation remain obstacles. In Labuan Bajo, tourism growth stimulates economic activity and employment but also exposes inequalities due to limited local participation in planning and resource exploitation by external investors (Ismowati et al., 2022; Alysia et al., 2022). The Lake Toba area reflects similar trends: tourism development enhances income, health, and education (Afifuddin & Sari, 2023; Tobing et al., 2024), supported by effective policy implementation, ecological awareness, and MSME empowerment (Remus et al., 2021; Adamy et al., 2023). In Likupang, sustainable tourism initiatives promote socio-economic advancement, with strong community participation and support from the penta helix synergy (Pondaag et al., 2024; Lagarense et al., 2022; Tampenawas & Limpeleh, 2022; Rambing & Sela, 2022). Overall, these findings underline that while SPDs have substantial potential to drive equitable growth, success depends on strengthening local participation, sustainability practices, and multi-stakeholder collaboration.

CONCLUSION

Based on the results of various studies in five Super Priority Destination Areas (Borobudur, Mandalika, Labuan Bajo, Lake Toba, and Likupang), it can be concluded that community-based tourism development has a significant economic impact on local communities, both through increased income, expanded employment, strengthening of MSMEs, and the development of infrastructure and public facilities. In addition to economic benefits, tourism also encourages cultural preservation, human

resource development, and improved quality of life for communities through access to education and health care. However, various challenges remain, such as the dominance of political-economic interests, limited basic infrastructure, low human resource competencies, unequal distribution of benefits, and the risk of environmental damage and cultural commodification. Therefore, the success of DSP management is highly dependent on the application of sustainable tourism principles, pentahelix collaboration (government, community, academics, business actors, and media), and the empowerment of local communities so that the benefits of tourism can be felt evenly and sustainably.

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